



KACCH BACCH
الجمعية الكويتية لرعاية الأطفال في المستشفى
Kuwait Association for the Care of Children in Hospital
بيت عبدالله لرعاية الأطفال
Bayt Abdullah Children's Hospice

ANNUAL REPORT

2025

Kuwait Association for the Care of Children in
Hospital and Bayt Abdullah Children's Hospice
(KACCH & BACCH)



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MESSAGE FROM THE PRESIDENT

Dear Friends,

Thank you for taking the time to read our 2025 Annual Report.

This year reminded us, once again, that good care is not only about treatment, it is about steadiness, coordination, and kindness, especially when families are facing the hardest moments of their lives. Across Bayt Abdullah Children's Hospice and our hospital services, our teams continued to provide care that is clinically robust and deeply human, shaped by what children and families actually need day to day.

In 2025, we placed particular emphasis on strengthening how we work: improving collaboration across disciplines, investing in ongoing learning, and developing clearer pathways that support continuity of care. We also began further planning to ensure that young people who have grown with us are supported thoughtfully as they move beyond paediatric services, a transition that deserves structure, sensitivity, and the right partnerships.

We remained committed to making the healthcare experience less frightening and more manageable for children. Child Life, education support, and psychosocial key working continued to bring calm, preparation, and reassurance into clinical settings, while music therapy added an important layer of comfort and emotional expression in a language children naturally understand. These services do not sit on the margins of care; they are part of how we protect childhood, even when illness is present.

Beyond our services in Kuwait, 2025 also reflected the value of learning with others and contributing to the wider field. Through conferences, research, and international partnerships, we continued to share experience, strengthen practice, and take part in collaborative work that supports the development of paediatric palliative care regionally and globally.

MESSAGE FROM THE PRESIDENT

None of this progress happens in isolation. Our volunteers, donors, schools, companies, and individual supporters continued to bring energy, creativity, and practical help to children and families, from moments of celebration to the quieter forms of support that preserve dignity and ease everyday burdens. We are equally grateful to those who help us sustain the work behind the scenes, enabling teams to focus on what matters most: children and families.

I hope this report gives you a clear sense of what your support makes possible, not only in programmes and numbers, but in real experiences of comfort, connection, and care.

With sincere appreciation,

A handwritten signature in black ink, appearing to read "Hilal Saye", with a stylized flourish underneath.

ORGANIZATION PROFILE

OUR VISION

To be the centre of excellence for paediatric psychosocial and paediatric palliative care for sick children and their families.

OUR CULTURE

A culture of welcoming inclusivity and equality in which the focus is on excellence in the care of the child and family within a compassionate, safe, yet creative environment.

OUR MISSION

To deliver excellent paediatric psychosocial and paediatric palliative care in partnership with children and their families in hospitals, at home, and in Bayt Abdullah Children's Hospice.

OUR PILLARS

TRUST

Acting with honesty and transparency, maintaining truth in actions and interactions.

RESPECT

Acknowledging and responding to the rights and dignity of children and their families and always respecting them, yourself and your colleagues.

DIGNITY

Recognizing, trusting, and respecting the human presence of another, that celebrates their individual being

INTEGRITY

Adhering to high ethical and moral principles and professional standards and being accountable for personal and professional behaviour at all times.

COMPASSION

Delivering care that goes beyond empathy and embraces intelligent kindness



FAMILY CENTRED CARE AT BAYT ABDULLAH

Psychosocial Services

7,431 psychosocial services were provided to patients and their families. Services included Child Life, and therapeutic play.

Clinical Services

1,712 medical consultations and services were provided to patients and their families.

Pharmacy

31,631 pharmacy services and medication dispensation were completed to patients and their families.

Respite

24 stays were organized for our patients and their families in BACCH's day/weekend respite.

Transportation

884 transportation services were provided to facilitate patients and their families. Trips included hospital, laboratory appointments and transportation to and from Bayt Abdullah.

Schooling Sessions

600 schooling sessions and activities were provided to patients and their siblings.





PAEDIATRIC PALLIATIVE CAERE

In 2025, the Clinical Services team advanced several key initiatives aimed at strengthening quality of care, interdisciplinary collaboration, and patient- and family-centered practice across Bayt Abdullah Children's Hospice and its wider clinical network. A major focus this year was reinforcing a culture of continuous learning and evidence-based decision-making through the launch of a structured Journal Club, with growth in participation toward the end of the year, alongside weekly tailored educational sessions held every Wednesday to strengthen shared learning and reflective practice.

To further enhance coordinated care, the department sustained regular Interdisciplinary Team (IDT) meetings that brought together physicians, nursing, psychosocial, and allied health colleagues to align care plans, strengthen communication, and ensure comprehensive, holistic management for children with complex and palliative needs. In parallel, the team progressed important service planning and

pathway work, including developing a strategic plan for the transition of patients aged 18 and above, and continuing a cycle of clinical policy review and updates to ensure departmental practice remains aligned with evolving standards and operational requirements.

Alongside internal strengthening, 2025 reflected meaningful clinical leadership contributions that advanced paediatric palliative care more broadly. The team contributed to national development through involvement in the Ministry of Health Pediatric End-of-Life Care Policy, and strengthened consistency in symptom management through the development of a Pediatric Dyspnea Management Guideline.

Capacity-building was also a strong theme this year. Our team helped establish BACCH as a core training site within the new Paediatric Complex & Palliative Care Rotation at KIMS, and delivered the Pediatric Complex Care Bootcamp twice for KIMS pediatric residents, supporting the development of future physicians with skills in caring for children with medical complexity.

Clinically, referral pathways and outreach continued to grow, including an increase in referrals from Mubarak Hospital in 2025, reflecting stronger awareness and engagement with BACCH services. The team also expanded collaboration with external clinics, including securing agreement for the medical team to attend the Mechanical Ventilation Clinic at Mubarak Hospital, supporting more integrated complex care. Family empowerment also advanced, with six patients supported to manage NGT/GT changes at home, contributing to safer continuity of care and reduced reliance on hospital visits when appropriate.



PAEDIATRIC PALLIATIVE CAERE

Multidisciplinary specialty collaboration further scaled in impact, with the organization of 4 multidisciplinary clinics and meetings in 2025, 2 EB MDTs and 2 Neuromuscular MDTs, bringing together 10 pediatric specialties across Ministry of Health hospitals. These MDTs assessed and advocated for 52 BACCH patients, strengthening coordinated decision-making and reinforcing BACCH's role as a national hub for complex and palliative pediatric care.

Finally, this year Bayt Abdullah Children's Hospice continued to strengthen its international presence and collaborations, reinforcing our commitment to evidence-informed, future-ready paediatric palliative and complex care. In September, our Head of Dietetics represented the team at the 9th Global Symposium on Ketogenic Therapies in Paris, presenting a case study highlighting accelerated pressure-ulcer healing through a combined ketogenic diet and arginine supplementation.

In November, Bayt Abdullah was proudly represented at the ICPCN Conference in Manila, Philippines, where our CEO and Director of Clinical Services, alongside one of our doctors, shared our vision for compassionate, collaborative care for every child and family.

Later in the month, we continued to strengthen our regional presence through participation in the 2nd MFM Gulf Conference 2025: "Fetal Interventions GCC Collaboration" (23–24 November 2025). During the conference, our team delivered a presentation titled

Bridging Beginnings and Endings: Developing "Perinatal Palliative Care in the Gulf Region", highlighting the importance of earlier integration of palliative support, starting from antenatal diagnosis, so families receive coordinated, compassionate care throughout the full journey.

Global engagements were also reinforced through ongoing research and academic contributions, including a published Letter to the Editor in the Eastern Mediterranean Health Journal (EMHJ), continued collaborations with St. Jude Children's Research Hospital in the USA, King Faisal Hospital in Jordan, Universidad de Navarra in Spain, and WHO, and the completion and publication of a regional palliative care development census update, recognizing Kuwait as ranked 2nd in palliative care development in the Eastern Mediterranean Region.

Building on this momentum, the team also progressed internal research priorities through ethics proposal development on parental experiences of end-of-life care at Bayt Abdullah, and achieved publication progress with an accepted manuscript in the American Journal of Hospice and Palliative Medicine addressing key clinical considerations in the transition from curative to palliative goals in pediatrics across the Gulf region.



OUR SERVICES IN NUMBERS

OUR CARE INCLUDED **127** CHILDREN
IN BAYT ABDULLAH THIS YEAR



1,054 CONSULTATIONS IN BAYT ABDULLAH

110 HOMECARE VISITS

403 DAY CARE SERVICES

490 PHYTHIOTHERAPY SESSIONS

145 OUTREACH VISITS

183 DITETITICS CONSULTATIONS

2,659 NURSING SERVICES





PAEDIATRIC PSYCHOSOCIAL CARE

In 2025, the Psychosocial Department strengthened holistic, family-centered care across Bayt Abdullah Children's Hospice and partner hospitals by expanding psychosocial support in clinical settings, improving therapeutic environments, and embedding developmentally appropriate interventions that help children cope with illness, procedures, and hospitalization. Throughout the year, teams maintained consistent bedside and playroom support while also building stronger systems behind the scenes, enhancing staff awareness of psychosocial services, and developing child-friendly tools and resources to reduce fear and support understanding.

A key achievement in 2025 was the continued growth and integration of Child Life services across hospital sites. The department expanded coverage in high-need areas, reinforced collaboration with multidisciplinary teams, and upgraded play and preparation supports, ensuring that children had access to therapeutic play, emotional support, and normalization

during admission. Alongside direct care, hospital teams focused on practical environmental improvements (such as more child-friendly clinical spaces), and introduced tailored resources that support coping and communication with children and families, even while navigating ongoing operational challenges such as staffing limitations and space constraints.

Within Bayt Abdullah Children's Hospice, the psychosocial team continued to provide continuity of care through multidisciplinary support, individualized family-centered interventions, and meaningful experiences that affirm dignity and connection. The team also advanced service development priorities by identifying improvement opportunities related to documentation, respite service enhancement, and targeting support for high-need cases, while maintaining a strong commitment to emotional wellbeing across the hospice journey.

Another major milestone in 2025 was strengthening Psychosocial Key Working, including structured support for key workers through training, clearer role understanding, and improved continuity planning. The program also progressed in maternity and neonatal contexts by expanding psychosocial presence earlier in the care journey, supporting families from antenatal stages following a palliative diagnosis and strengthening collaboration and referral pathways within neonatal and maternity services.



PAEDIATRIC PSYCHOSOCIAL CARE

The department also expanded specialized modalities and supportive services. Music Therapy moved into official implementation across hospitals and clinics, supporting children through anxiety and pain management and introducing practical coping techniques during procedures.

Meanwhile, Family Support and Services strengthened the operational backbone of psychosocial care through consistent family communications, comfort and bereavement supports, and improved organization of resources and donations.

Finally, 2025 reflected a clear investment in workforce development and quality. Through the Psychosocial Educational Committee, the department advanced structured orientation and professional pathways, expanded training and internship opportunities, and developed and updated key policies and standards that strengthen consistency, accountability, and service quality across psychosocial programs.



OUR SERVICES IN NUMBERS

55,739 PSYCHOSOCIAL
SERVICES IN 2026



OUR CHILD LIFE SPECIALISTS IN HOSPITALS
PROVIDED

7,975 INTERVENTIONS TO PATIENTS

1,200 INTERVENTIONS TO SIBLINGS

6,500 INTERVENTIONS TO PARENTS AND
CAREGIVERS

OUR PLAY LEADERS IN HOSPITALS PROVIDED

15,429 THERAPEUTIC PLAY SERVICES TO PATIENTS

3,429 THERAPEUTIC PLAY SERVICES TO SIBLINGS

13,559 THERAPEUTIC PLAY SERVICES TO PARENTS
AND CAREGIVERS



OUR CHILD LIFE SPECIALISTS IN HOSPICE PROVIDED

4,126 INTERVENTIONS TO PATIENTS

387 INTERVENTIONS TO SIBLINGS

524 INTERVENTIONS TO PARENTS AND CAREGIVERS

OUR PLAY LEADERS IN HOSPICE PROVIDED

1,115 INTERVENTIONS TO PATIENTS

679 INTERVENTIONS TO SIBLINGS

600 INTERVENTIONS TO PARENTS AND
CAREGIVERS

CHILDREN RECEIVED **216** MUSIC
THERAPY SESSIONS

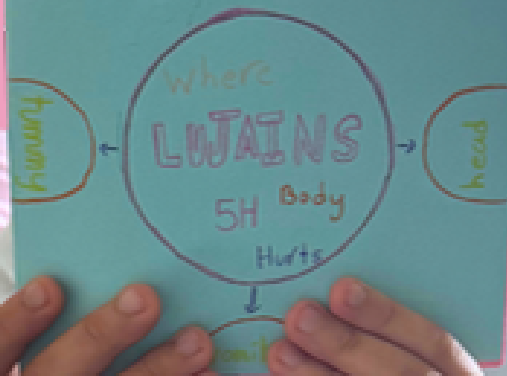


HOSPITAL

DAYS



DECEMBER/7/2025



OUR SCHOOLING PROGRAMME

In 2025, the School Program remained a vital part of psychosocial support, helping children maintain a sense of normalcy, progress, and confidence during treatment and hospitalization. Through structured, individualized learning, the program ensured that education continued even in challenging circumstances, while also supporting a wider family-centered approach by including siblings when needed. Across the year, the team delivered 300 school sessions, providing educational support to 25 patients and a number of their siblings, reflecting a consistent commitment to continuity of learning and developmental wellbeing.

Beyond academic instruction, the School Program created meaningful experiences that celebrated effort and encouraged motivation. For the third year in a row, the team organized patient recognition and award ceremonies to acknowledge achievements and participation throughout the school year, with tens of family members attending and taking part. A structured Summer Camp was also successfully implemented, combining educational, recreational, and social activities, including an outside trip to support children's skills and overall development, with over 10 families participating. The program further expanded learning beyond the classroom by organizing educational field trips for patients to community locations, and by offering diverse enrichment opportunities such as art sessions, Qur'an lessons and more. This work was strengthened through collaboration with community supporters and volunteers, reinforcing the program's role in keeping children connected to learning, creativity, growth and community throughout their healthcare journey.



OUR SERVICES IN NUMBERS

600

schooling sessions and other activities were
provided to patients and their siblings in 2025.



OUR COMMUNITY

In 2025, the Community Engagement and Volunteering efforts continued to play a central role in enriching children's and families' experiences across Bayt Abdullah Children's Hospice and hospital-based services. Throughout the year, the efforts focused on creating meaningful moments that restore normalcy, celebrate milestones, and strengthen family wellbeing, while also deepening partnerships with individuals, companies, schools, and community groups who consistently stood beside our mission.

Our calendar reflected a strong mix of engagement, celebration, and comfort-focused initiatives.



OUR COMMUNITY

The year included community-led special events and celebrations, hospital visits that brought gifts and joy directly to children receiving treatment, as well as trips and special experiences designed to uplift children beyond the clinical setting. Family-centered engagement was also strengthened through special events and interactive initiatives such as family competitions and gifting, which created shared joyful memories and strengthened family bonds.

One key priority in 2025 was enhancing respite experiences for families in collaboration with the psychosocial team. Community-facilitated activities were introduced on an ongoing basis every other week to improve respite stays with engaging programs that add warmth, connection, and meaningful interaction. In addition, children and mothers benefited from self-care sessions such as haircuts and wellness sessions, facilitated through partnerships with salons and community contributors, reinforcing confidence, and emotional support within the care journey.

Our team also continued to celebrate children's milestones in a way that feels personal and affirming. Discharge celebrations for a number of our children marked moments of progress and hope, while birthday support made possible through consistent cake and gifting donations helped ensure every child's special day is remembered.

Youth and education partnerships remained an important pillar of community engagement. Schools and colleges

contributed through donations, awareness initiatives, and workshops, and the program welcomed students into meaningful learning experiences through internship opportunities. A notable example included candidates from Garnata College for Persons with Disabilities, who joined for internships and contributed to hospice decoration and art projects, adding creativity and a sense of belonging to the environment.

Volunteer engagement was strengthened not only through recruitment and placements, but also through ongoing development and enrichment. Throughout the year, volunteers participated in workshops featuring speakers from the community, as well as a "7 Habits of Highly Effective People – Signature Edition" workshop from LOYAC delivered to the Bayt Abdullah team through sponsorship support, helping build skills, motivation, and a stronger sense of purpose. Internally, we also worked to improve the volunteer application process, making it easier to submit required information and strengthening the overall applicant journey.



OUR COMMUNITY

Community stories continued to reflect the long-term impact of KACCH & BACCH's work. One particularly meaningful moment this year was welcoming Farah, a former patient from the 1990s who visited with her husband and baby, gathering with many of the supporters who had fundraised for her during her bone marrow transplant as a child through KACCH and our board of directors then. Moments like these reflect the lasting relationships built through care, and the way community support can remain part of a child's story for decades.

Across the year, the generosity of the community continued to translate into tangible impact. Donations supported improvements to children and family spaces such as the Al-Adan Family Comfort Room, the provision of children's medical supplies, and helped fulfill urgent medical needs alongside ongoing toy donations

provided year-round by companies and individuals.

The year also included knowledge-sharing and engagement sessions for the community, including awareness-based talks and thematic workshops, reflecting investment not only in children and families, but also in strengthening staff and volunteers capacity.

We would like to express our heartfelt gratitude to Melo Bakery, Nails on Wheels, Catherine John, Eden Salon & Spa, KDD, United Beverage Company, Kuwait Agro, and Al-Bahar Food & Consumer Products for their continued commitment and for being part of our support journey over many years.



OUR EFFORTS IN NUMBERS

258 APPLICANTS COMPLETED THE
ENTIRE APPLICATION PROCESS

149 NEW VOLUNTEERS OFFERED
SUPPORT

11 ORIENTATIONS HELD FOR NEW
VOLUNTEERS



44 COMMUNITY HOSPITAL VISITS FOR
CHILDREN GIFTING AT HOSPITALS

20 SPECIAL EXPERIENCES OR
FACILITATION OF SPECIAL NEEDS AND
WISH FULFILMENT FOR CHILDREN

19 CHILDREN AND FAMILIES EVENTS IN
BAYT ABDULLAH

5 OFFSITE TRIPS FOR CHILDREN



Our Sponsors & Donors

Your continued commitment gives our children and families comfort, stability, and hope. Thank you for renewing your annual sponsorship and helping us sustain free paediatric psychosocial and palliative care.

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Latifa AlKhaled (@defnotchef)
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 Lulwa Alghanim
 Lusi Bakes
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 Poffertjes
 Porsche Club
 Pret A Manager
 Puff
 Puppets Q8
 Q8PopUp Studio
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 Rasha Meshary Khaled Alzaid AlKhaled
 Rashed Music Academy
 Reem AlBader
 Reem Mohamed
 Richard Rose
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 Waseem Barakat
 White Roastery
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 Yasmeen Al Zaabi
 Yasmeen Alqattan
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 Yousef Almesri
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 Yousef Saleh Al othman
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Financial Statements



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Independent Auditor's Report

To the Board of Directors
Kuwait Association for the Care of Children in Hospital ("KACCH")
Kuwait

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Kuwait Association for the Care of Children in Hospital ("KACCH" or "the Association"), which comprise the statement of financial position as at 31 December 2025, and the statement of income and expenditure for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements of the Association for the year ended 31 December 2025 are prepared, in all material respects, in accordance with the basis of accounting described in Note 2 to the financial statements.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Association in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants ("IESBA Code") and the ethical requirements that are relevant to our audit of the financial statements in the State of Kuwait. We have fulfilled our ethical responsibilities in accordance with these requirements and the IESBA Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation of the financial statements in accordance with the basis of accounting described in Note 2, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Financial Statements



Grant Thornton

Al-Qatami, Al-Aiban & Partners

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Independent Auditor's Report to the Board of Directors of Kuwait Association for the Care of Children in Hospital ("KACCH") (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.

We communicate with management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Abdullatif M. Al-Aiban (CPA)

(Licence No. 94-A)

of Grant Thornton – Al-Qatami, Al-Aiban & Partners

Kuwait

21 June 2026

Financial Statements

Kuwait Association for the Care of Children in Hospital (KACCH)
Financial Statements
31 December 2025

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Statement of income and expenditure

	Year ended 31 Dec. 2025 KD	Year ended 31 Dec. 2024 KD
Income		
Donations	894,000	926,347
Interests and investment income	175,273	188,852
	1,069,273	1,115,199
Expenditure		
Salaries and related costs	(935,731)	(925,997)
Operating expenses	(274,415)	(341,961)
	(1,210,146)	(1,267,958)
Deficit for the year	(140,873)	(152,759)
Surplus at the beginning of the year	4,212,367	4,365,126
Surplus at the end of the year	4,071,494	4,212,367

Financial Statements

Statement of financial position

	Notes	31 Dec. 2025 KD	31 Dec. 2024 KD
Assets			
Cash and bank balances		307,968	506,097
Fixed deposits	3	4,177,919	4,093,228
Investment in managed funds	4	83,593	82,078
Total assets		4,569,480	4,681,403
Provision for end of service benefits		(326,037)	(305,614)
Other payables		(60,949)	(52,422)
Net assets		4,182,494	4,323,367
Represented by:			
Capital		111,000	111,000
Retained surplus		4,071,494	4,212,367
Net assets		4,182,494	4,323,367



Dr. Qais Al Duwairi
Vice Chairman



Dherar AlGhanem
Treasurer

Financial Statements

Statement of Revenues, Expenses, and Administrative Cost Ratio For the Year Ended 31 December 2025

	Notes	KD
Revenues		
Donations		894,000
Bank interest and investment income		175,273
Total Revenues		1,069,273
Expenses and Administrative Costs		
Operational salaries and related costs	1	(854,311)
Operating expenses	2	(270,599)
General and administrative expenses	3	(85,236)
Total Expenses		(1,210,146)
 Administrative costs as % of total donations		 9.5%
Administrative costs as % of total revenues		8.0%

Notes:

1. Represents salaries for the medical and operational sector at Bait Abdullah Hospital and other hospitals.
2. Represents operating expenses for Bait Abdullah Hospital and other hospitals.
3. Represents administrative expenses and salaries for the administrative department.





THANK YOU!

We are especially grateful to

**Mr. Abdullatif M. Al Aiban & Grant Thornton
Al Qatami and Al Aiban & Partners for their annual
auditing of KACCH & BACCH accounts.**



**Mr. Nasser Lafi AlOtaibi
& Al Jarida Newspaper for publishing
KACCH & BACCH Annual Report**



**International Counsel Bureau - ICB
for their counsel and legal expertise for
KACCH & BACCH**





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